

Governing Body (Public) Meeting

DATE: 30th May 2013

Title	2013/14 Financial Planning Update
Recommended action for the Governing Body	<p>That the Governing Body:</p> <p>NOTE the sign off arrangements for the 2013/14 budgets;</p> <p>NOTE the submission of a further iteration of a balanced 2013/14 financial plan to NHS England and the expectation that there will be a further submission when acute contracts have been signed;</p> <p>NOTE that the risks associated with the delivery of a balanced budget remain as outlined in the March Governing body report;</p> <p>NOTE the additional risk relating to property adjustments.</p>
Executive Summary	<p>The Governing Body approved a draft budget at its meeting in March 2013. This paper provides an update on the 2013/14 financial planning and budget setting process since that time.</p> <p>In April 2013, the CCG submitted a further iteration of its balanced financial plan to NHS England and this is attached at Appendix 1. A number of minor adjustments were made from the previous submission and the impact of these was negligible. However, one major adjustment was included in this submission. This relates to a further reduction to the Revenue Resource Limit (RRL) in respect of specialist commissioning of £7.3m, which is Bexley's calculated proportion of the potential shortfall in respect of these contracts. The impact is across all CCGs in London. CCGs have been advised to treat this as a cost neutral item with reductions expected in the acute contract values to compensate. However, these are not yet finalised and the submission to NHS England therefore shows this as a one line adjustment. The cost of specialist commissioning will be monitored during 2013/14, with further adjustments being made to the CCG's RRL to ensure cost neutrality. A working group has been set up to take this forward.</p> <p>At the time of plan submission, many of the acute contracts had not been finalised, in main due to the specialist adjustments, which have to be triangulated prior to agreement.</p>

	<p>The risks to the 2013/14 financial position remain as stated in the March Governing Body report. However, there is a further expected adjustment which CCGs have recently been notified of relating to property. At this time, the value is unknown. The adjustment relates to the fact that NHS Property Services will not be increasing any contributions to tenants in 2013/14 and that any shortfalls which historically would have been picked up by the PCTs will be passed onto CCGs. This is in addition to charges for CCG accommodation. As the magnitude of this is unknown it does pose a risk to the CCG's ability to deliver a balanced budget for 2013/14. Property charges were raised as a risk in the March Governing body report.</p> <p>Following approval of the budget at the March Governing Body meeting, detailed directorate budgets, updated for minor changes have been distributed to budget holders and have been signed off in line with Internal Audit recommendations. These budgets have been loaded into the financial ledger in line with prescribed timescales. Any further adjustments will be processed as a budget change / virement and will require budget holder sign off.</p>	
Which objective does this paper support?	Patients: Improve the health and wellbeing of people in Bexley in partnership with our key stakeholders	
	People: Empower our staff to make BCCG the most successful CCG in (south) London	
	Pounds: Delivering on all of our statutory duties and become an effective, efficient and economical organisation	X
	Process: Commission safe, sustainable and equitable services in line with the operating framework and which improves outcomes and patient experience	X
Organisational implications	Key Risks (corporate and/or clinical)	There are a number of risks to the delivery of the balanced budget as outlined in the March Governing body paper. The main risks are around the transfer of specialist commissioning and the assumption that this remains cost neutral; the impact of the expected adjustments in respect of property; that the acute contracts will not be negotiated within the resource envelope available; that QIPP will under-perform and that acute contracts will

		over-perform.
	Equality and Diversity	Not applicable
	Patient impact	Not applicable
	Financial	This paper explains that the CCG currently has a balanced budget for 2013/14 which has followed the required national planning assumptions including delivery of 1% surplus. Risk to this position remains as detailed in the March Governing body paper and the Finance directorate risk register.
	Legal Issues	Not applicable
	NHS constitution	Not applicable
Consultation (Public, member or other)	Not required	
Audit (Considered / Approved by Other Committees / Groups)	Previous papers have been to the Audit & Integrated Assurance Committee and Governing Body. This paper provides an update to those papers and has been presented to the Finance Working Group.	
Communications Plan	Not applicable	
Author	Julie Witherall Head of Finance and Business – CSU	
	Clinical Lead Dr S Deshmukh	Executive Sponsor Theresa Osborne Chief Financial Officer
Date	9th April 2013	

Clinical Commissioning Group 2013/14 Financial Plans

Select CCG from Drop Down

CCG	NHS Bexley CCG
CCG Code	07N
AT	South
Region	London
Submission Date:	24th January 2013
Completed by:	Julie Witherall
Email:	julie.witherall@bexley.nhs.uk
Contact Number:	0208 298 62
Signed by CFO:	Theresa Osborne

Note: Please complete the yellow sections of this template, where applicable.
All amounts to be entered in £000's

2013/14 - Financial Plan

CCG: NHS Bexley CCG
CCG Code 07N

Clinical Commissioning Groups

	Recurrent £000	Non - recurrent £000	resources available £000	Cash Assumptions £000
Ref:	A1	A2	A3	A4
2013/14 Notified allocation				
Programme Baseline allocation	251,148	0	251,148	251,148
Growth uplift	5,776		5,776	5,776
Other notified allocations..			0	
			0	
			0	
			0	
Sub-total Notified allocation	256,924	0	256,924	256,924
Anticipated allocations				
Return of 12-13 surplus		2,521	2,521	2,521
70% NEL Marginal Rate collection		-259	-259	-259
Non-recurrent Transitional Support - CCG		0	0	
Baseline Adjustment MIU adj/GP IT alloc/P/care adj	97	0	97	97
Baseline Adjustment		-248	-248	-248
Specialist Adjustment per 15/04/2013	-7,338		-7,338	0
Sub-total Anticipated allocations	-7,241	2,014	-5,227	2,111
Total Programme Resources available	249,683	2,014	251,697	259,035

Total Application of Funds-(Programme)	239,903	9,246	249,149
Planned In-year Surplus/(deficit) - Programme	9,780	(7,232)	2,548
Planned surplus %	4%	-359%	1%
Adjustments to Recurrent Underlying Position*	(4,608)		
Underlying Total Application of Funds	235,295		
Underlying position-surplus/(deficit)	14,388		

*Adjustments to the recurrent Net Expenditure for the underlying position	
CQUIN Added back as recurrently funded	4,608
Total	4,608

Running Costs 2013/14	£000	£000	£000
2013/14 Notified Running cost allocation	5,660	0	5,660
2013/14 Running cost	5,639	0	5,639
Under / (Overspend)	21	0	21
Constrained Population size			226,505
spend/head(£)	24.90	0.00	24.90

Income & Exp (summary) 2013/14	£000	£000	£000
2013/14 Total Resources available (Prog&RC)	255,343	2,014	257,357
2013/14 Total Planned Expenditure (Prog &RC)	245,542	9,246	254,788
Surplus / (Deficit)	9,801	(7,232)	2,569
Underlying Position (Prog & RC)	14,388		

Net QIPP's (Net of investments)

QIPP Savings	Recurrent £000	Non- recurrent £000	Total £000	%
Acute	(9,001)	0	(9,001)	6.0%
MH	(1,380)	0	(1,380)	5.1%
Comm	2,670	(500)	2,170	-9.7%
Continuing	0	0	0	0.0%
Primary	(2,940)	0	(2,940)	8.1%
Other	(347)	0	(347)	
Total	(10,998)	(500)	(11,498)	4.6%

QIPP Savings	Total	Apr-13	May-13	Jun-13	Jul-13	Aug-13	Sep-13	Dec-13	Jan-14	Feb-14	Mar-14
Total	11,498	-1,821	-659	-659	-760	-760	-760	-1,135	-1,219	-1,219	-1,218
Total %	4.6%	-15.8%	-5.7%	-5.7%	-6.6%	-6.6%	-6.6%	-9.9%	-10.6%	-10.6%	-10.6%

Other Costs / Investments	Net Tariff Deflation / Inflation (%)	Activity Growth (Demog) (%)	Activity Growth (Non- Demog) (%)	Cost pressures (%)		CQUIN (%)	Investment (%)
				Recurrent	Non recurrent		
Acute services	-1.14%	0.45%	2.07%	0.89%	0.00%	2.46%	0.00%
Mental Health Services	-1.28%	0.42%	1.96%	0.00%	0.00%	1.98%	0.00%
Community Health Services	-1.47%	0.49%	2.26%	-2.10%	0.00%	1.72%	0.00%
Continuing Care Services (All Care Groups)	-1.27%	0.42%	1.93%	0.16%	0.00%	0.00%	0.00%
Primary Care services	3.54%	0.02%	0.06%	1.22%	0.00%	0.00%	0.00%
Other Programme services	-0.15%	0.10%	0.45%	0.00%	0.00%	0.00%	0.00%
Total Commissioned Services	-0.49%	0.38%	1.76%	0.53%	0.00%	1.88%	0.00%

2013/14 - Financial Plan

CCG: NHS Bexley CCG

CCG Code 07N

Clinical Commissioning Groups - Reconciliation to PCT Baselines Mapping Figures - Memorandum Information to highlight potential mapping errors

Programme Services	Opening Recurrent resources as per PCT baseline (Form B)	2012/13 Opening baseline Budgets	Difference - Opening Underlying - (Deficit)/Surplus	Explanation for Difference £000						Total
	B1	B2	B3	B4	B5	B6	B7	B8	B9	B10
Ref:				In year recurrent pressures (+)	In year recurrent under-spend (-)	Recurrent costs funded from RRL Support /Re-payments	Recurrent cost pressures funded from other NR income	Error in baseline mapping	Other	Check
	£000	£000	£000							
Secondary and Community Care services	245,182	207,291	37,891				3,947	(1,249)	(40,589)	(37,891)
Prescribing	31,746	31,559	187						(187)	(187)
Enhanced services	92	551	(459)					459		459
Out of Hours	1,393	1,916	(523)					523		523
Other Programme budgets	4,098	4,098	0							0
2% head room	0	0	0							0
0.5% Contingency	1,285	1,285	0							0
Total Corporate costs	1,366	1,366	0							0
Other reserves	668	668	0							0
Total - Programme Services	285,830	248,734	37,096	0	0	0	3,947	(267)	(40,776)	(37,096)
Running Costs 2013/14										
Running costs	5,228	5,199	29						(29)	(29)
NHS Property Services	(106)	350	(456)					456		456
Total Running Costs	5,122	5,549	(427)	0	0	0	0	456	(29)	427
Total- Running Costs and Programme	290,952	254,283	36,669	0	0	0	3,947	189	(40,805)	(36,669)

2013/14 - Financial Plan

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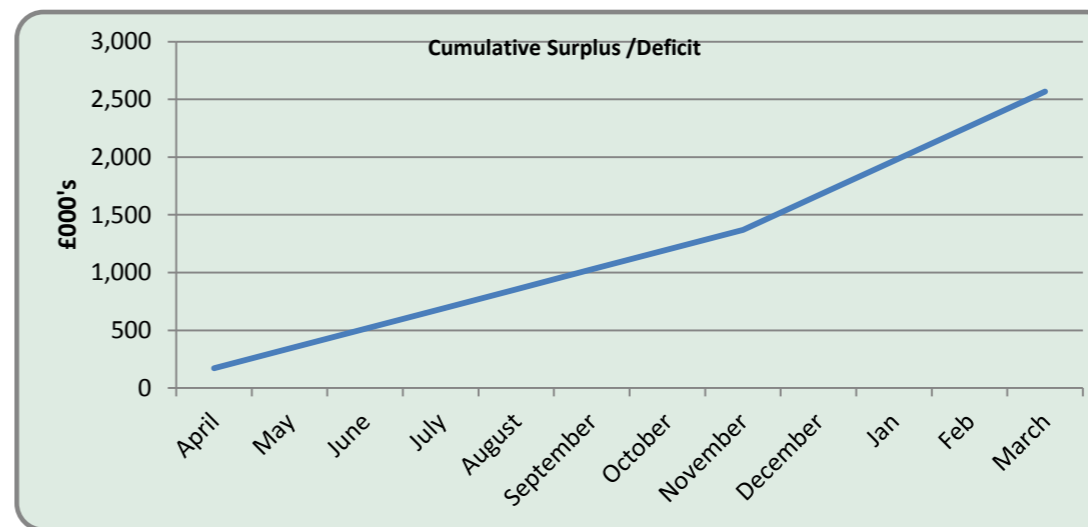
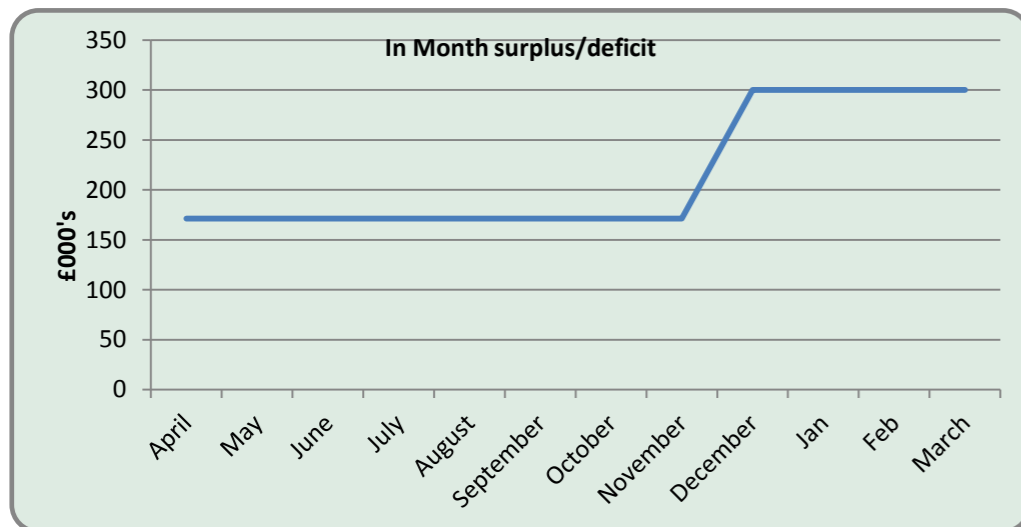
Clinical Commissioning groups

Monthly Income and Expenditure Profile

Memorandum Item to Highlight Surplus / Deficit Phasing

	2013/14	Monthly profile												Total £000
	Annual Plan £000	April £000	May £000	June £000	July £000	August £000	September £000	October £000	November £000	December £000	Jan £000	Feb £000	March £000	
Ref:														
2013/14 Notified Allocation (Programme)	256,924	21,410	21,410	21,410	21,410	21,410	21,410	21,410	21,410	21,410	21,410	21,410	21,410	256,924
2013/14 Notified Allocation (Running Costs)	5,660	472	472	472	472	472	472	472	472	472	472	472	472	5,660
Other Allocations	(5,227)	(436)	(436)	(436)	(436)	(436)	(436)	(436)	(436)	(436)	(436)	(436)	(436)	(5,227)
Total resources available	257,357	21,446	21,446	21,446	21,446	21,446	21,446	21,446	21,446	21,446	21,446	21,446	21,446	257,357
2013/14 Expenditure (+)	254,788	21,275	21,275	21,275	21,275	21,275	21,275	21,275	21,275	21,147	21,147	21,147	21,147	254,788
Net costs	254,788	21,275	21,275	21,275	21,275	21,275	21,275	21,275	21,275	21,147	21,147	21,147	21,147	254,788
Surplus / (Deficit)	2,569	171	171	171	171	171	171	171	171	300	300	300	300	2,569

171 342 514 685 856 1,027 1,198 1,369 1,669 1,969 2,269 2,569



2013/14 - Financial Plan**CCG: NHS Bexley CCG****CCG Code 07N***CCG Commissioning Services**Capital Plans*

Planned Capital Expenditure (Please describe the Scheme)	Business Case Submitted (Y/N)	Value	
			£'000s
Capital plan - see below			1,366
Station Approach disposal			(150)
TOTAL			1,216

Capital Expenditure Dependencies - Schemes expected to be delivered by other bodies, e.g. NHS Property Services, NCB Primary Care Grants. (Please describe the Scheme)	Lead Organisation	Confirmed Scheme?	Value £'000s
Back log maintenance on Bexley properties	NHS Property Ser	N	200
Barnard HC	NHS Property Ser	N	170
221 Erith Road	NHS Property Ser	N	100
Lakeside	CHP	N	96
Practice Improvement Grants	NCB Primary Care	N	400
Primary Care IT rolling hardware replacement	NCB Primary Care	N	250
Vision 360 roll out - deferred from 12/13	NCB Primary Care	N	100
Headquarters PCs	CCG	N	50
TOTAL			1,366

Risks relate to values NOT covered by the 2013/14 I&E Plan

Description of risks Events that may happen which have not been built into PCT's expenditure plans.	Full value of risk £'000s	Probability of risk being realised (75 / 50 / 25)%	Potential value of risk £'000s	Commentary - Source of the Risks
Acute SLAs	3,000	40%	1,200	Overperformance on acute contracts - additional 2% growth
Community SLAs	-	0%	-	
Mental Health SLAs	-	0%	-	
Continuing Care	-	0%	-	
QIPP Under-Delivery	10,937	10%	1,094	Risk of new QIPP schemes not achieving - Bexley has historic 80% success rate
Performance Issues	-	0%	-	
Others...				
Introduction of Audiology Any Willing provider	250	10%	25	Possible increased costs from introduction of Audiology AWP
TOTAL RISKS	14,187		2,319	

Description of mitigations Actions that could be implemented or uncommitted funds	Full value of mitigating action £'000s	Probability of success of mitigating action (75 / 50 / 25) %	Expected value of mitigation £'000s	Commentary - Source of the Mitigation
Uncommitted Funds (Excluding 2% NR Headroom):				
Contingency Held	1,265	100%	1,265	
Reserves	398	100%	398	
Investments Uncommitted	-	100%	-	
Actions to implement:				
Further QIPP extensions	1,600	100%	1,600	Additional schemes to be developed as pipeline schemes
Non-recurrent measures	-		-	
Delay / reduce Investment plans	-		-	
Others...	-		-	
TOTAL MITIGATION	3,263		3,263	

NET RISK / HEADROOM 944

Best Case Impact 1,663
Worst Case Impact (656)

No risks materialise and funds remain uncommitted.
All risks occur and further actions all unsuccessful, uncommitted funds mitigate only.

TOTAL REC & NR NET RISK / HEADROOM (900)

Total in-year Best Case Impact 1,663
Total in-year Worst Case Impact (2,500)

No risks materialise and funds remain uncommitted.
All risks occur and further actions all unsuccessful, uncommitted funds mitigate only.

Risks relate to values NOT covered by the 2013/14 I&E Plan

Description of risks Events that may happen which have not been built into PCT's expenditure plans.	Full value of risk £'000s	Probability of risk being realised (75 / 50 / 25)%	Potential value of risk £'000s
Acute Contracts	-	0%	-
Community Contracts	-	0%	-
Mental Health Contracts	500	50%	250
Continuing Care	10,000	5%	500
QIPP Under-Delivery	10,937	10%	1,094
Performance Issues	-	0%	-
Transfer of acute activity to Specialist Commissioning	33,251	0%	-
TOTAL RISKS	54,688		1,844

NON-RECURRENT RISKS

Commentary - Source of the Risks
Increase in forensic or CPC clients. PbR impact mitigated by agreement with provider for 13/14
CHC claims exceed the amount in provisions - 5% of diff between worst & most likely case
Risk of new QIPP schemes not achieving - Assumes would be picked up in 14/15
Advised that will be cost neutral. Therefore currently 0% probability at this stage

Description of mitigations Actions that could be implemented or uncommitted funds	Full value of mitigating action £'000s	Probability of success of mitigating action (75 / 50 / 25) %	Expected value of mitigation £'000s	Commentary - Source of the Mitigation
Uncommitted Funds (Excluding 2% NR Headroom):				
Contingency Held	-	100%	-	
Reserves	-	100%	-	
Investments Uncommitted	-	100%	-	
Actions to implement:				
Further QIPP extensions	-		-	
Non-recurrent measures	-	0%	-	
Delay / reduce Investment plans	-	0%	-	
TOTAL MITIGATION	-		-	

NET RISK / HEADROOM (1,844)

Best Case Impact -
Worst Case Impact (1,844)

No risks materialise and funds remain uncommitted.
All risks occur and further actions all unsuccessful, uncommitted funds mitigate only.

2013/14 - Financial Plan

CCG: NHS Bexley CCG

CCG Code 07N

Clinical Commissioning Groups - Proposals for 2% Headroom (Subject to NCB Approval of Business Cases)

MEMORANDUM INFORMATION ONLY AT INITIAL COLLECTION

Ref:	NON-RECURRENT EXPENDITURE (£000)						Commentary
	QIPP Costs	Quality Investment	Other	Repayable Support	Non-repayable Support	Total	
	J1	J2	J3	J4	J5	J6	
Secondary and Community Care services							
Acute services							
Acute Contracts - NHS	0	0	0	0	0	0	
Acute Contracts - Other providers (non-nhs, incl. VS)	0	0	0	0	0	0	
Acute - Other	240	0	0	0	0	240	FROM QTR1
Sub-total Acute services	240	0	0	0	0	240	
Mental Health Services							
MH Contracts - NHS	0	0	0	0	0	0	
MH Contracts - Other providers (non-nhs, incl. VS)	0	0	0	0	0	0	
MH - Other	510	0	0	0	0	510	FROM QTR1
Sub-total MH services	510	0	0	0	0	510	
Community Health Services							
CH - Contracts - NHS	0	0	0	0	0	0	
CH Contracts - Other providers (non-nhs, incl. VS)	0	0	0	0	0	0	
CH - Other	2,158	0	0	0	0	2,158	Community based care double running & pump priming - FROM QTR 1
Sub-total Community services	2,158	0	0	0	0	2,158	
Continuing Care Services (All Care Groups)	0	0	0	0	0	0	
Sub-total Continuing Care services	0	0	0	0	0	0	
Primary Care services							
Prescribing	0	0	0	0	0	0	
Enhanced services	0	0	0	0	0	0	
Out of Hours	0	0	0	0	0	0	
Other	190	0	0	0	0	190	FROM QTR1
Sub-total Primary Care services	190	0	0	0	0	190	
Other Programme services							
Voluntary Sector Grants / Services	0	0	0	0	0	0	
Other 1..	0	0	0	0	0	0	
Sub-total Other Programme services	0	0	0	0	0	0	
Other Corporate Costs							
CCG Pay costs	0	0	0	0	0	0	
CSS Re-charge	0	0	0	0	0	0	
NHS Property Services re-charge	0	0	0	0	0	0	
Other Non-pay	0	0	0	0	0	0	
Sub-total Other Corporate Costs	0	0	0	0	0	0	
Risk Pooling	740	0	0	0	0	740	Risk pooling with LBB for older people QIPP scheme FROM QTR 1
Transitional Support - CCG	0	0	0	0	0	0	
Transitional Support - Provider	0	0	0	0	0	0	
Other Risk Management	0	0	1,300	0	0	1,300	Meeting CCG obligations from TSA recs & in-year risk management FROM QTR 1
Sub-total Other	740	0	1,300	0	0	2,040	
Total Proposed Application of Funds	3,838	0	1,300	0	0	5,138	

2% NR Headroom

5,138

Check: Should be nil

0

2013/14 - Financial Plan

CCG: NHS Bexley CCG

CCG Code 07N

Clinical Commissioning Groups - Proposals for Non-recurrent funds

Memorandum Information ONLY

Brought Forward Surplus (£000)								Commentary
	QIPP Costs	Quality Investment	Planned Surplus to carry forward	Transitional Support - Comm.	Transitional Support - Providers	LA/Joint funding	Total	
Ref:	K1	K2	K3	K4	K5	K6	K7	
Contribution to surplus 2013/14			2,516				2,516	Brought forward surplus all assumed needed for 13/14 surplus
Acute services							0	
Mental Health Services							0	
Community Health Services							0	
Continuing Care Services (All Care Groups)							0	
Other Healthcare							0	
Other							0	
Other							0	
Total	0	0	2516	0	0	0	2516	

Re-admissions Credit (£000)								Commentary
	QIPP Costs	Quality Investment	Surplus b/fwd	Transitional Support - Comm.	Transitional Support - Providers	LA/Joint funding	Total	
Acute services							0	
Mental Health Services							0	
Community Health Services		953					953	
Continuing Care Services (All Care Groups)							0	
Other Healthcare							0	
Other							0	
Other							0	
Other							0	
Total	0	953	0	0	0	0	953	

Re-ablement Funding (£000)								Commentary
	QIPP Costs	Quality Investment	Surplus b/fwd	Transitional Support - Comm.	Transitional Support - Providers	LA/Joint funding	Total	
Acute services	0	230	0	0	0	0	230	
Mental Health Services	0	0	0	0	0	0	0	
Community Health Services	0	223	0	0	0	742	965	
Continuing Care Services (All Care Groups)	0	0	0	0	0	0	0	
Other Healthcare	0	0	0	0	0	0	0	
Other							0	
Other							0	
Other							0	
Total	0	453	0	0	0	742	1195	

2013/14 - Financial Plan**CCG Code****07N**

Clinical Commissioning Group

Cash Flow - TO BE CONFIRMED BY DH/NCB TREASURY TEAM, NOT FOR COMPLETION WITH INITIAL PLANS

Cash Profile

	£000
NCB Cash limit	256,004
Less	
Prescription Pricing Authority	29,821
Other Central / BSA payments	4,145
Remaining Cash limit	222,038

	2013/14	April	May	June	July	August	September	October	Nov	Dec	January	February	March	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Receipts														
Balance b/fwd			100	100	100	100	100	100	100	100	100	100	50	
BACS	340	10	30	30	30	30	30	30	30	30	30	30	30	340
CHAPS	0													0
NCB-Drawdown	221,239	17,389	17,889	17,889	17,889	17,989	17,989	17,989	17,989	17,989	18,989	18,989	22,260	221,239
NCB-Drawdown additional	0													0
Other	0													0
PCS Payments Reimbursements	0													0
VAT	460	20	40	40	40	40	40	40	40	40	40	40	40	460
Capital Receipts?	150						150							150
														0
Total Receipts	222,189	17,419	18,059	18,059	18,059	18,159	18,309	18,159	18,159	18,159	19,159	19,159	22,380	222,189
Payments														
Creditors NHS	194,291	16,191	16,191	16,191	16,191	16,191	16,191	16,191	16,191	16,191	16,191	16,191	16,190	194,291
Creditors CHAPS	24,948	998	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	2,638	2,638	5,570	24,948
Salary CHAPS	840	70	70	70	70	70	70	70	70	70	70	70	70	840
Pensions	300	25	25	25	25	25	25	25	25	25	25	25	25	300
Tax & NI	420	35	35	35	35	35	35	35	35	35	35	35	35	420
Standing Orders /Direct Debits	0													0
PCS Payments	0													0
Other	0													0
Capital Payments?	1,366					100	250	100	100	100	100	150	466	1,366
Total -Expenditure	222,165	17,319	17,959	17,959	17,959	18,059	18,209	18,059	18,059	18,059	19,059	19,109	22,356	222,165
Balance c/fwd		100	100	100	100	100	100	100	100	100	100	50	24	

2013/14 - Financial Plan

CCG Code 07N

CCG Commissioning Services

Statement of Financial Position - TO BE CONFIRMED, NOT FOR COMPLETION WITH INITIAL PLANS

SUMMARY Statement of Financial Position
Non Current Assts:
Premises, Plant, Fixtures & Fittings
IM&T
Other
Long-term Receivables
TOTAL Non Current Assets
Current Assets:
Inventories
Trade and Other Receivables
Cash and Cash Equivalents
TOTAL Current Assets
TOTAL ASSETS
Non Current Liabilities:
Long-term payables
Provisions
Borrowings
TOTAL Non Current Liabilities
Current Liabilities:
Trade and Other Payables
Other Liabilities
Provisions
Borrowings
Total Current Liabilities
TOTAL LIABILITIES

ASSETS LESS LIABILITIES (Total Assets Employed)

TAXPAYERS EQUITY
General Fund (Opening Balance, Fixed?)
Generated Surplus/Deficit Reserve
Revaluation Reserve
Other Reserves
Total

Opening Balance	Depreciation (-)	Capital Expenditure (+)	Movement in Provisions (Inc + / Dec -)	Movement in Working Balances (Inc + / Dec -)	Forecast Closing Balance
£000	£000	£000	£000	£000	£000
0	0	0			0
0	0	150			150
0	0	0			0
0	0	0			0
0	0	150	0	0	150
0				0	0
0				90	90
0				0	0
0	0	0	0	90	90
0	0	150	0	90	240
0				0	0
5,587			0		5,587
0				0	0
5,587	0	0	0	0	5,587
0				250	250
0				0	0
913			(913)		0
0				0	0
913	0	0	(913)	250	250
6,500	0	0	(913)	250	5,837
(6,500)	0	150	913	(160)	(5,597)

(6,500)	0	0	0	0	(3,201)
0	0	0	0	0	(2,396)
0	0	0	0	0	0
0	0	0	0	0	0
(6,500)	0	0	0	0	(5,597)

Check:

0

0