

## Governing Body meeting (held in public)

**DATE: 26 May 2016**

<b>Title</b>	<b>SEL 2016/17 Commissioning Intentions – Neuro Rehabilitation Level 2b beds</b>	
This paper is for <b>Discussion</b>		
Recommended action for the Governing Body	That the Governing Body:  <b>NOTE</b> the developments in the commissioning and provision of level 2b neuro-rehabilitation beds across South East London.	
Potential areas for Conflicts of interest	N/A	
Executive summary	<p><b>Headlines</b></p> <ul style="list-style-type: none"> <li>• The Kings Health Partnership Expression of Interest submitted to the South East London CCGs in relation to the commissioning of a South East London level 2b neuro rehabilitation pilot for 2016/17 has been agreed;</li> <li>• The proposed start date for the pilot service is 1 July 2016;</li> <li>• The commissioning of the pilot service is in line with the national service specification requirements and the service model set out in the Expression of Interest;</li> <li>• The South East London CCGs will work with Kings Health Partnership over the pilot to evaluate the service and further test demand to inform the commissioning of a substantive South East London service;</li> <li>• The pilot service will be funded on a block contract basis;</li> <li>• The four level-3 neuro-rehabilitation beds at the Oxleas NHS Foundation Trust will be decommissioned.</li> </ul>	
How does this paper support the CCGs objectives?	<b>Patients:</b>	This development is expected to provide a better service for Bexley patients.
	<b>People:</b>	N/A
	<b>Pounds:</b>	The cost of delivering this improved service is £90,744.
	<b>Process:</b>	This is a South East London initiative which is included as part of the CCG's core commissioning

## Clinical Commissioning Group

		intentions.
What are the Organisational implications	Key risks	The financial risk in 2016/17 has been mitigated by funding the service on a block basis. However, this would revert to cost per case in 2017/18. No clinical risks have been identified in this paper.
	Equality	Services provided through the procurement process must deliver the requirements of equality and diversity.
	Financial	The four level 3 neuro-rehabilitation beds at Oxleas NHS Foundation Trust (Meadow View Intermediate Care Unit) will be decommissioned. The funding released as a result of the decommissioning will be utilised to fund Bexley CCG's contribution. The additional net cost for 2016/17 is £90,744.
	Data	None.
	Legal issues	None.
	NHS constitution	The rights of patients are enshrined within our contracts.
Engagement	Not applicable.	
Audit trail	This report has been discussed at several SEL Chief Financial Officer and Director of Commissioner meetings and Chief Officer meetings.	
Comms plan	Not applicable	
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Date	12 May 2016	

## Bexley CCG Neuro-rehabilitation Commissioning Intentions 2016-17.

### Executive Summary

The paper is to inform the Governing Body about the developments in the commissioning and provision of level 2b neuro-rehabilitation beds across South East London. This is a South East London initiative which is included as part of the CCG's core commissioning intentions. This involves:

- The de-commissioning of Bexley CCGs existing neuro-rehabilitation bed capacity at Oxleas NHS Foundation Trust
- The collaborative commissioning of a South East London Pilot for one year from the 1<sup>st</sup> July to provide additional level 2b beds

### Background

During 2014/5 the total number of available beds across London reduced as a result of the closure of Blackheath. The remaining units, for example the Lishman Unit of South London and the Maudsley (SLaM); which provide a service for brain injury and neuropsychiatry with seven level 1 beds, are not able to flex up in order to reduce the impact of the bed reductions across London.

The 6 South East London CCG's have been working with NHS England and the South East London Commissioning Support Unit since autumn 2015 to review level 2b neurological rehabilitation services in South East London. The review has taken place in the context of:

- Service Pressures in NHSE commissioned Level 1 and 2a facilities due to the lack of commissioned 2b beds
- Service Pressures in local acute hospitals due to repatriation and rehabilitation delays for level 2b patients driven by the lack of available capacity to support timely discharge of these patients to level 2b neurological rehabilitation beds
- Evidence from other health economies for different levels of rehabilitation provision
- Currently there is a 30 day wait for NHS England specialised rehabilitation services in South East London and no provision for level 2b patients

The review highlighted the key issue as a shortage of commissioned beds at level 2b which needs to be addressed urgently.

### Current Bexley CCG Provision

Bexley CCG currently commissions a Level 3 Community Integrated Specialist Neuro-rehabilitation Service from Oxleas NHS Foundation Trust. This includes a Community neuro-rehabilitation service and four Level 3 beds located at Meadow View. Oxleas did not express an interest in bidding for the level 2b pilot.

## **South East London CCG's 2016/17 commissioning pilot - neuro rehabilitation level 2b beds**

The SEL CCGs have agreed to fund a neuro rehabilitation pilot for 2016/17, comprising the following key services:

- A 20 bed level 2b neuro-rehabilitation service, operating across Kings Health Partnership (KHP) on two sites – GSTT Pulross beds (6 beds) and KCH Orpington beds (14 beds)
- A GSTT provided neuro navigator service operating across all six boroughs, with the case navigation service provided in support of both the above 20 beds but also other SEL neuro-rehabilitation patients

The pilot service will commence on 1 July 2016 for one year and will be underpinned by the following 2016/17 contractual arrangements:

- The funding of the service on a non-recurrent block funding basis. Funding arrangements will be reviewed for 2017/18, to determine whether a move to a tariff based service would be optimal and to reflect full year effect funding requirements.
- Service delivery in line with national service specification requirements and the service model set out in the SEL commissioner Expression of Interest specification, including the monitoring and data collection required to support evaluation of the pilot.

The pilot is designed to deliver the following:

- Behavioural and physical neuro-rehabilitation 7 days a week
- Dedicated Level 2b beds
- Minimum dataset for providing quality and performance
- Mandated outcomes to include UK rehabilitation Outcome Measures Collaborative (UKrOC) measures, Patient Reported Outcome Measures and patient flow monitoring.
- Neuro-navigation across the quantum of providers, health, social care and voluntary sector.
- Enhanced links across all services including 'in-reach' and joint facilities and co-location of services users
- Commissioning level 2b beds will positively help the flow of local SEL patients both out of the acute settings and from level 1/2a facilities within SEL and beyond.

A long stop date of end May 2016 has been set for the agreement of a final service specification that will be utilised for 2016/17.

### **Impact on locally commissioned neuro-rehabilitation services**

As stated above NHS Bexley CCG commissions four Level 3 neuro-rehabilitation beds within Meadow View Intermediate Care Unit. The beds are used flexibly as required so may be used by either neuro-rehabilitation patients or by those requiring general rehabilitation or re-ablement.

The 4 beds at Meadow View will be decommissioned from 1 July 2016 when the new bedded unit and Navigation Service is scheduled for mobilisation. The total savings for 2016/17 that are expected to be released from decommissioning the neuro-rehabilitation beds is £429,256. Oxleas NHS Foundation Trust will continue to provide a Community

neuro-rehabilitation Service, however the CCG will review how the pathway and the existing service meets the future needs of the population.

### **Cost of Pilot**

The pilot will be funded on a block basis, thus giving security to KHP and commissioners for the duration of the pilot. The 2017/18 funding arrangements will be reviewed, including a discussion of whether this should move to a tariff based contract.

The block value for 2016/17 is £520,000. Appendix 1 below sets out the funding required from each of the South East London CCG's and Provider Trusts for the duration of the pilot. However, as a result of the decommissioning above, the additional net cost for 2016/17 to fund the block value of the pilot is £90,744.

### **Recommendation**

The Governing Body is asked to note the developments in the commissioning and provision of level 2b neuro-rehabilitation beds across South East London.

# Appendix 1

## SEL Neuro-rehab funding 2016/17

Full Year Effect from 2017/18		
Neuro rehab level 2B beds	Neuro Case Navigator & Co-ordination Service	Total
£'000	£'000	£'000

### By Trust

GSTT	1,167	448	1,615
KCH	2,818		2,818
<b>Total</b>	<b>3,985</b>	<b>448</b>	<b>4,433</b>

### By CCG

Lambeth	cost & volume GSTT	75	C&V GSTT + navigators
Southwark		75	
Bromley		75	
Bexley	cost & volume KCH	75	C&V KCH + navigators
Greenwich		75	
Lewisham		75	
<b>Total SEL</b>		<b>3,985</b>	<b>448</b>

2016/17 Part Year - TOTAL		
Neuro rehab level 2B beds (50% July & 100% from August)	Neuro Case Navigator & Co-ordination Service (from July)	Total
£'000	£'000	£'000

827	300	1,127
1,996	0	1,996
<b>2,823</b>	<b>300</b>	<b>3,123</b>

GSTT - 2016/17 costs by CCG		
Neuro rehab level 2B beds	Neuro Case Navigator & Co-ordination Service	Total GSTT
£'000	£'000	£'000

827	300	1,127
0	0	0
<b>827</b>	<b>300</b>	<b>1,127</b>

KCH - 2016/17 costs by CCG
Neuro rehab level 2B beds
£'000

0
1,996
<b>1,996</b>

470	50	520
470	50	520
470	50	520
470	50	520
470	50	520
470	50	520
<b>2,823</b>	<b>300</b>	<b>3,123</b>

413	50	463
413	50	463
0	50	50
0	50	50
0	50	50
0	50	50
<b>827</b>	<b>300</b>	<b>1,127</b>

57
57
470
470
470
470
<b>1,996</b>