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Agenda Item: 85/13

## **South East London Community Based Care (CBC) strategy July 2013 update**

The CBC Transformation Board, chaired by clinical lead Dr Marc Rowland (Lewisham CCG), met for the second time on 19 June 2013 to review progress of the programme. The board's view was that the programme is broadly on track – with the major workstreams (Community and Primary Care, Integrated Care and Planned Care) and enabler workstreams having made expected progress since April. Each of these has a CCG Chief Officer as sponsor, an identified clinical lead and a PMO project manager. Other members of the workstreams represent stakeholders from across south east London, including GPs, Local Authority partners, CCG staff, patients and the voluntary sector.

### **Workstream updates**

- **Community and Primary Care**

It was recognised that this workstream should be understood as a 'Super-Enabler' as its success in enabling the treatment of many more patients in community settings will underpin delivery of the CBC in all areas. Work is currently focused on: establishing and sharing models of best practice; establishing common standards for urgent care; and interfacing with the development of 111. Workshops are planned to take forward all of these areas over the summer. Vital to the success of this work will be premises and infrastructure and it was acknowledged that this workstream will need to focus on specific estates requirements relating to CBC development.

CPD funding for primary care and commissioning organisations has been agreed by the HE South London Board, with letters being sent soon to confirm allocations. HESL are keen to find a mechanism to make the most effective use of the primary care allocation and have asked their primary care forum to develop an approach to managing it. The CBC Transformation Board agreed to help shape a way forward to ensure the aims of the programme are supported and ensure that the south east London monies will be allocated through the CCG capitation formula.

- **Planned Care**

A desktop review has been undertaken looking at synergies across planned care across the CCGs to identify shared opportunities for improvement. Five main areas have been identified: operational efficiencies (referral management / protocols); diagnostics and pathology; gynaecology; self-management; and estates-readiness for increased provision of planned care in community buildings. These themes were

explored at a workshop held on 10 July. In addition, a SPOT (Spending and Outcome Tool) analysis is underway to review value for money by comparing spend against positive outcomes for patients.

- **Integrated Care**

A workshop was held on 5 July which explored: what was committed to in the Trust Special Administrator (TSA) report; the national picture – including the DH ‘Shared Commitment’ statement on integrated care and development of the Pioneers programme, sponsored by Norman Lamb; what work is being undertaken in the boroughs; and how learning can be shared.

- **Enablers**

The enabling workstreams are intended to support the three main workstreams, above. Preparatory work is underway within these workstreams to enable a focused response to the specific needs of the main programmes.

## **Finance**

A commitment to the funding of the programme was agreed, including investment and pump priming for projects within workstreams. Each CCG proposed how the 1% non-recurrent monies will be committed. The Transformation Board welcomed this and supported the allocation.

## **Measuring the progress and impact of the programme**

Measures and metrics to enable tracking of the programme have been reviewed and will include clinical outcomes, key NHS and social care performance indicators, quality of care and patient experience metrics. The programme board will maintain oversight of these metrics, review exception reports and work with CCGs to ensure that the work stays on track and benefits are being achieved.

## **Engagement**

Dr Marc Rowland presented the programme to the Stakeholder Reference Group in May to both update stakeholders on the overall programme and ask for their feedback on the priorities for the communications and engagement plan.

An engagement event to launch the CBC programme with stakeholders and providers is to be planned for the autumn. This will enable leaders from across the health and social care system in south east London to understand the ambition of the programme, share early successes and build confidence that such a transformation of care can be achieved.

## **Further information**



If you have any questions about the CBC programme, please contact Julia Brown, Director of south east London Collaborative Commissioning PMO at [Julia.brown14@nhs.net](mailto:Julia.brown14@nhs.net).